

Yahsat

FY 2022 Results Presentation 28 February 2023

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The **information** contained in this presentation represents a summary of the condensed consolidated financial statements for the **12 months** ended 31 December 2022 (the **FY2022 Financial Statements**) of Al Yah Satellite Communications Company PJSC and its subsidiaries (**Yahsat**). This presentation does not purport to contain all of the information that you may wish to consider in making any investment decision, and should not be relied upon in substitution for a review of the complete FY2022 Financial Statements or the exercise of independent judgment. Yahsat uses alternative performance measures (**APMs**) which are relevant to enhance the understanding of the financial performance and financial position of the Group, which are neither measurements under IFRS nor any other body of generally accepted accounting principles and thus should not be considered as substitutes for the information contained in the Group's financial statements. A summary of these APMs can be found at the end of this presentation.

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The payment of dividends by Yahsat is subject to consideration by the Board of Directors of the cash management requirements of the Group for operating expenses, interest expense and anticipated capital expenditures, market conditions and the then current operating environment in its markets, and the Board of Directors' outlook for the business of the Company. In addition, the level, or any payment, of dividends will depend on, among other things, future profits and the business plan of the Company, which are assessed at the discretion of the Board of Directors.

Rounding

Due to rounding, numbers presented may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures.



Agenda

Key highlights and strategy update

FY 2022 financial overview

Discussion and closing remarks





Clear growth momentum





FY 2022 revenue and Adjusted EBITDA growing strongly



Substantial contracted future revenue underpins dividend



Solid foundations to accelerate growth momentum



Robust financial position to sustain attractive dividend yield

- Revenue up 6% y/y in FY 2022 (vs. flat in FY 2021)
- Adjusted EBITDA up 7% y/y (vs. -3% for FY 2021) with robust margin of 60%
- Normalized Net income grew 31% y/y, maintaining strong growth momentum

- Contracted future revenue of USD 2.0 billion, 4.6x 2022 revenue
- 96% of contracted future revenue with highly rated counterparty (UAE Government and related entities)

- Met or exceeded 2022 financial guidance (revenue and DFCF guidance met, Adjusted EBITDA guidance exceeded)
- Progress toward strategic objectives: reinforcing core government business while pursuing growth opportunities in commercial business
- Strong balance sheet and predictable future cash flows to sustain progressive dividend (growing by at least 2% per year)
- Proposed FY 2022 dividend of **16.12 fils** per share (+2% y/y)
- Expected FY 2023 dividend of at least 16.46 fils per share (+2% y/y as a minimum) offering yield of over 6%1

Strong operational performance













Infrastructure

Managed Solutions

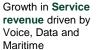
Mobility Solutions

Data Solutions

T4-NGS expected to be launched in H1 2024, 15-year Capacity Service Agreement to support revenue growth from 2025 onwards

755m contracted revenue USD 57.5m in revenue recognized on new UAE Gov't mandate to provide expanded scope of full endto-end satcom managed services (incl. technology management), underpins strong revenue growth

USD re
247.5m Vo





Continued expansion in Africa, Middle East & Asia. Broadband Subscribers grew by 21% y/y (Zimbabwe, Pakistan, Angola)



Two new satellites (Al Yah 4 and Al Yah 5) under consideration for launch in the medium term



New contracts and renewals for design and delivery of advanced satcom solutions for UAE Gov't platforms (USD 8m)



revenue

Market expansion into broader South-East Asia and Africa (Myanmar, Sierra Leone, Thailand) and new product launches provide solid foundations to grow business (Push-to-Talk, GoSilent, SatTrack)



Activated capacity in new countries (Morocco, Malawi, Zambia, Mozambique) and rolled out tailormade solutions for enterprise customers



Solid foundations to pursue compelling opportunities and accelerate growth





Developing growth strategy across business segments, capitalizing on high quality infrastructure, robust balance sheet and emerging industry trends, to capture significant value and drive long-term growth



2

FY 2022 financial overview

Andrew Cole, CFO



FY 2022 financial highlights





Strong performance with differentiated growth amongst industry peers



Stellar performance by Managed Solutions, Infrastructure stable, Mobility Solutions resilient despite challenging trading conditions



Exceeded Adjusted EBITDA guidance and improved margins



High visibility underpinned by strong contracted future revenues



Strong balance sheet allows capital allocation towards growth, while sustaining attractive and progressive dividend policy



High cash flow generative business

- FY 2022 revenue up 6% y/y (after stable revenue in FY 2021); in line with guidance
- Managed Solutions revenue up 41% YoY, Infrastructure and Mobility Solutions both up 1% y/y
- FY 2022 Adjusted EBITDA up 7% YoY with margin of 60% (at higher end of expectation), Normalized Net Income up 31% y/y
- ✓ Contracted future revenues of USD 2.0 billion or 4.6x 2022 revenue
- Negative net debt and high cash and short-term deposits of USD 545 million as of 31 December 2022
- Cash conversion of 95.4%. DFCF of USD 225 million in FY 2022



FY 2023 guidance implies more modest growth in topline

Revenue of USD 435-455 million; Adjusted EBITDA USD 240-260 million



Attractive and progressive dividend policy

Proposed 2022 dividend of 16.12 fils per share or USD 107.1* million in total (+2% y/y); expected 2023 dividend of at least 16.46 fils per share or USD 109.3 million in total (+2% y/y as a minimum)

FY 2022 financial highlights



Financial extracts	Q4 2022	Q4 2021	Q4 y/y	FY 2022	FY 2021	FY y/y
Revenue	118	123	(4%)	433	408	6%
Cost of revenue	(18)	(23)	(22%)	(48)	(45)	6%
Staff costs	(21)	(20)	9%	(85)	(86)	(0%)
Other opearting costs	(12)	(12)	3%	(45)	(38)	17%
Other income	2	1	nm	4	2	67%
Adjusted EBITDA	69	69	(1%)	258	240	7%
Margin (%)	58%	56%	2%	60%	59%	1%
Net income (Yahsat-share)	30	26	15%	66	70	(6%)
Margin (%)	26%	21%	4%	15%	17%	(2%)
Normalised net income	30	26	15%	106	81	31%
Margin (%)	26%	21%	4%	25%	20%	5%
Discretionary FCF	43	22	98%	225	180	25%
Cash and short-term depos		545	400	36%		

nm: not meaningful All financial figures are in USD million

- **FY 2022 revenue** up 6% vs. prior year underpinned by exceptional performance in Managed Solutions, **Q4 2022 revenue** lower vs. prior year due to phasing of equipment sales in Mobility Solutions (concentrated in H1 2022)
- FY 2022 Adjusted EBITDA growth of 7% y/y, exceeded guidance
- Controlled **staff costs**; higher **other operating expenses** as prior year benefitted from provision releases whist current year includes higher travel, consultancy and additional costs as a listed company; higher **other income** on derecognition of a lease and increased rentals in Thuraya-owned commercial building in Dubai
- Strong EBITDA margin of 60% in 2022, better than prior year
- FY 2022 Net Income of USD 66 million includes a non-cash impairment of USD
 41 million in the Group's equity-accounted joint-venture HPE Brazil
- FY 2022 Normalized Net Income up 31% vs. prior year period; Q4 2022
 Normalized Net Income up 15% mainly on significantly lower finance costs following 2021 refinancing, higher rates on short term cash deposits and higher capitalised interest
- FY 2022 Discretionary Free Cash Flow USD 225 million and a strong balance sheet - well positioned to meet future dividends and growth capital expenditure

Normalised results



Normalised Adjusted EBITDA

	FY 2022	FY 2021
Adjusted EBITDA	258	240
Adjustments for:		
One-off IPO costs	-	4
Normalised Adjusted EBITDA	258	245
Normalised Adjusted EBITDA Margin %	60%	60%
YoY Growth %	5%	

All financial figures are in USD million

Normalised Net Income

	FY 2022	FY 2021
Net Income	66	70
Adjustments for:		
One-off IPO costs		4
Termination of interest rate hedges*	-	5
Accelerated recognition of unamortised finance costs*	-	2
Impairment of investment in Brazil	41	-
Normalised Net Income	106	81
Normalized Net Income Margin %	25%	20%
YoY Growth % (normalized)	31%	

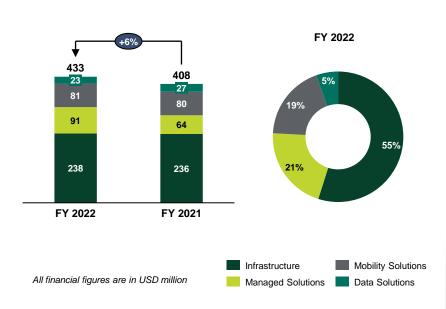
^{*}One-off costs relating to the re-financing exercise which completed in June 2021

Growth in EBITDA versus prior year on both reported and normalized results
Strong growth in Normalized Net Income versus prior year after adjusting for one off-items in both periods

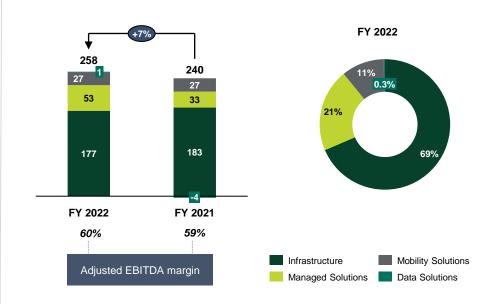
Financial performance



Revenue by operating segment



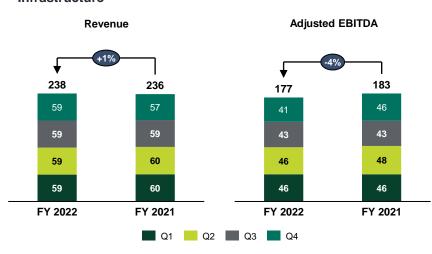
Adjusted EBITDA by operating segment



Operating segment performance

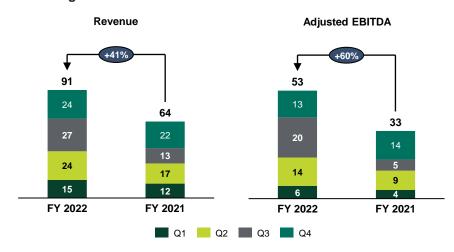


Infrastructure



- Revenue increased marginally underpinned by long-term capacity services agreement and (fixedrate) inflation indexation
- Maintained strong Adjusted EBITDA margin of 74%, lower on higher corporate costs
- Long term visibility of future cash flows contracted future revenues of USD 1.7 billion as of 31
 December 2022 and includes revenue from 15-year T4-NGS contract worth USD 708 million that will
 support revenue growth from 2025 onwards (USD 50 million annually)
- Potential launch of two new satellites (Al Yah 4 and Al Yah 5) in the medium term

Managed Solutions



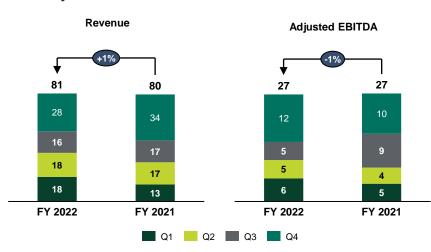
- Growth accelerated in FY 2022 with revenue up 41% vs prior year
- Growth primarily driven by the 5-year Managed Services mandate worth USD 247.5 million awarded in February 2022 and effective beginning of 2022 (USD 47.5 million per year with additional USD 10 million turnkey component recognised in first year)
- Adjusted EBITDA grew 60% in 2022 driven by the new mandate, with margin improving to 58% (FY 2021: 52%) largely due to the USD 10 million turnkey component recognised in 2022 and the phasing of costs, with a portion shifting from Q4 2022 to H1 2023
- Positive outlook of more modest growth for Managed Solutions business in 2023

All financial figures are in USD million

Operating segment performance

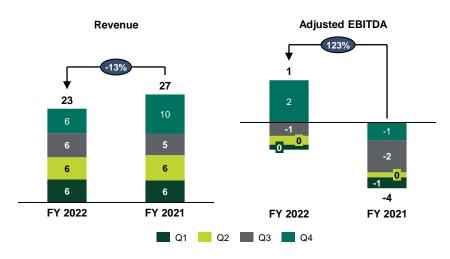


Mobility Solutions



- Resilient performance in FY 2022. Service revenue up (voice +4% y/y, maritime +6% y/y, data services +16% y/y). Equipment revenue stable.
- Quarterly year-on-year variance in revenue due to phasing of equipment sales: more concentrated in H1 2022 vs. high sales in Q4 2021
- Adjusted EBITDA stable in FY 2022 despite higher provision releases in the prior year; underlying business performance improved in FY 2022
- Remains well positioned to grow key verticals such as Government, Maritime and IoT/D2D

Data Solutions



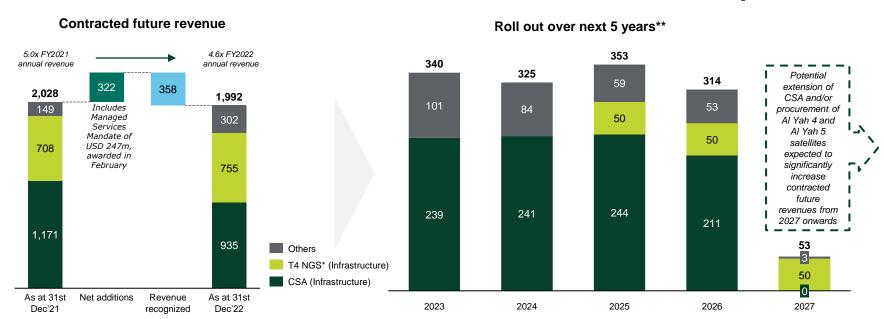
- Significant improvement in EBITDA in line with management goal to breakeven for the first time
- FY 2022 revenue declined 13% vs. prior year period, mainly due to wind down of capacity leasing to Eutelsat (ended Q3 2021) and fewer equipment sales
- Subscriber base continues to ramp up, increasing 21% year-on-year driven by expansion across Africa region, particularly in Zimbabwe, Pakistan and Angola
- EBITDA improvement driven by the recovery of old, fully provided receivables and reduced staff costs
- Remain focused on increasing satellite fill rates, further cost optimization and generating positive cash flows

All financial figures are in USD million

Contracted future revenue



All financial figures are in USD million



96% of contracted future revenue with highly rated counterparty (UAE rating at Aa2 by Moody's and AA- by Fitch, Abu Dhabi rating at AA by S&P)

^{*} Under IFRS 15, as a significant part of the contract price is received years ahead of the service provision, the contract is deemed to contain a significant financing component, and requires the contract value to be adjusted to include the imputed finance cost relating to the advance payments. Accordingly, the future revenue is adjusted to include USD 46 million (imputed finance cost relating to the USD 150 million advance payment received in July 2022), bringing the total transaction price to \$755 million as of the end of FY 2022 and future annual revenue of USD 50 million

^{**} Future contracted revenues in 2028 and beyond are USD 606 million

Balance sheet



Balance sheet extracts	Dec-22	Dec-21	y/y
Fixed assets (satellites, ground systems and infrastructure, land and buildings, excluding capital work in progress)	784	904	(13%)
Capital work in progress (including T4-NGS)	360	227	59%
Cash and short-term deposits	545	400	36%
Other assets	336	331	2%
Total assets	2,025	1,862	9%
Borrowings (excl. amortised transaction costs)	542	549	(1%)
Other liabilities	560	395	42%
Total liabilities	1,102	944	17%
Equity attributable to shareholders	851	841	1%
Non-controlling interests	71	77	(7%)
Total equity	922	918	0%
Total liabilities and equity	2,025	1,862	9%

- Yahsat continues to maintain a strong and stable balance sheet
- Cash and short-term deposits increased following receipt of USD 150 million advance payment from UAE Government in July 2022
- T4-NGS project milestone payments are capitalized as incurred, contributing to an increase in capital work in progress
- Draw down under BPI ECA facility started in 3Q21. As of 31 December 2022, USD 195 million was drawn (YE 2021: USD 133 million)
- Low leverage negative Net Debt as at 31 December 2022 with capital structure effectively funded completely by equity

All financial figures are in USD million

Cash flow underpins dividend



Operating Free Cash Flow conversion

	FY 2022	FY 2021
Normalized Adjusted EBITDA	258	245
(-) Net non-satellite capital expenditure	(11)	(8)
(-) Additions to Intangible assets	(1)	(1)
(+) Proceeds from disposals of assets	-	0.05
Operating FCF (excl. satellite capital expenditure)	246	237
Cash conversion**	95.4%	96.7%

Discretionary Free Cash Flow

	FY 2022	FY 2021
Net cash from operations (CFO)	387	227
(-) Advances from customer on T4-NGS satellite	(150)	-
(-) Net non-satellite capital expenditure (incl. intangibles)	(12)	(8)
(+) Proceeds from disposals of assets	-	0.05
(-) Net investment in an associates/others	1	(8)
(-) Net finance costs	(1)	(32)
Discretionary Free Cash Flow	225	180

Efficient business model enabling strong cash generation

- Robust Adjusted EBITDA margins
- Low levels of maintenance CapEx
- Negligible cash taxes (until end of 2023)
- o Light balance sheet model with very low leverage
- Efficient working capital management

Strong Free Cash Flow Generation



Progressive dividend policy

Proposed 2022 dividend of 16.12 fils per share or USD 107.1* million in total (+2% y/y); **expected 2023 dividend of** *at least* **16.46 fils per share** or USD 109.3 million in total (+2% y/y as a minimum)

All financial figures are in USD million

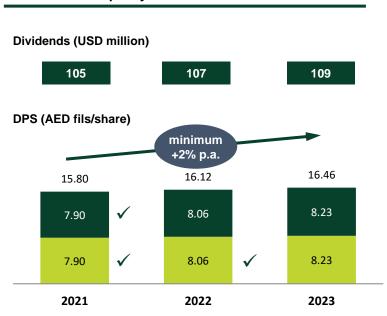
^{*}Half of 2022 dividend was paid as an interim dividend in October 2022, with remaining final dividend expected to be paid in May 2023 (subject to shareholder approval at the upcoming annual general meeting)

^{**}Defined as Operating FCF (excl. capital WIP) divided by Normalized Adjusted EBITDA

Dividend policy



Yahsat dividend policy



- USD 105 million (AED 15.80 fils/share) dividend paid for FY 2021, reflecting solid performance for the year
- Proposed dividends in respect of FY 2022 of USD 107 million as per Yahsat's progressive dividend policy of a minimum 2% annual increase
 - o **USD 53.5 million interim dividend** paid in October 2022
 - Final dividend of USD 53.5 million proposed by Board for shareholder approval at upcoming Annual General Meeting and payment in May 2023
- Expected dividends in respect of FY 2023 of at least USD 109 million

Annual dividend yield of over 6%^[1]

¹⁾ Based on Yahsat's share price of AED 2.67 per share as of 14 February 2023

FY 2022 performance versus guidance



	2022 Guidance		2022 Actual		Performance	
Revenue	USD 420 - 440 million		USD 433 million		✓	
Adjusted EBITDA	Stable		+7% vs. 2021		Exceeded	
Discretionary Free Cash Flow (DFCF)*	USD 210 - 240 million		USD 225 million		✓	
Cash capex and Investments**	USD 150 - 170 million		USD 131 million		Below	

FY 2022 results firmly met or exceeded key guidance targets and only fell short on cash capex and Investments (timing related)

^{*} Please see Appendix for Alternative Performance Measures for definitions and calculations methodologies

^{**}Investments refer to investments in associates, net of any dividends received and capital returned

2023 guidance – continued growth and strong cash flow generation



	2023 guidance	Trend vs. 2022A
Revenue	USD 435-455 million	Higher
Adjusted EBITDA	USD 240-260 million	Lower
Discretionary Free Cash Flow (DFCF)*	USD 130-150 million (USD 205-225 million excl. CSA amort)	Lower
Cash capex and Investments**	USD 155-175 million	Higher

Revenue growth of up to 5% reflecting Managed Solution's exceptionally strong results in 2022 – growth expected across all segments

- Just under 80% of min. revenue guidance covered by contracted future revenue
- Lower expected Adjusted EBITDA reflects increased costs in Managed Solutions. Margins to moderate as a result
- Lower DFCF on linear amortisation of CSA advanced payments previously received upfront (USD 291 million or c.USD 75 million p.a.)
 - Low-end of DFCF range implies min. dividend cover of 1.2x (based on 2% dividend growth)
- Higher capex on T4-NGS programme costs, including shifted costs, and higher non-satellite capex
 - 2023 T4-NGS capex (c.90% of min. guidance) more than fully funded by ECA facility, advance payments
- Guidance does not consider inorganic growth opportunities that may be pursued

^{*} Please see Appendix for Alternative Performance Measures for definitions and calculations methodologies

^{**}Investments' refer to investments in associates, net of any dividends received and capital returned



3

Discussion and closing remarks

Ali Al Hashemi, Group CEO



Closing remarks





Strong momentum in both revenue and underlying profitability,

demonstrating solid progress on growth commitments despite challenging macroeconomic environment



Preferred partner of UAE

Government to meet growing satellite needs, along with expansion in new segments and international markets offer strong earnings growth prospects



Stable outlook for FY23 and beyond with revenue supported by contracted future revenues, expansion in high growth areas such as IoT/Maritime and new satellites (T4-NGS, potentially AY4 and AY5)



Strong balance sheet with low leverage and high cash conversion ratio positions Group to meet future growth, capex and dividend commitments



Long-term Infrastructure Capacity
Service Agreement & Managed
Solutions Mandate, coupled with
growing Mobility Solutions & Data
Solutions support high visibility on
future cashflows



Progressive dividend policy, with minimum 2% growth, reflects Board's confidence in the financial strength of the business



4 Q&A





5 Appendices

Alternative Performance Measures



Yahsat regularly uses alternative performance measures which are relevant to enhance the understanding of the financial performance and financial position of the Group. These measures may not be comparable to similar measures used by other companies; they are neither measurements under IFRS nor any other body of generally accepted accounting principles and thus should not be considered as substitutes for the information contained in the Group's financial statements.

Alternative Performance Measure	Definition
Adjusted EBITDA	Earnings from continuing operations before interest, tax, depreciation, amortisation, impairment, fair value adjustments on investment property and share of results of equity-accounted investments
Normalized Adjusted EBITDA	Adjusted EBITDA adjusted for material, one-off items recorded during the current and comparative periods that would otherwise distort the underlying, like-for-like performance of the business. There were no one-off items for FY 2022 whilst FY 2021 Normalised Adjusted EBITDA of USD 245 million adjusts for IPO related costs (USD 4 million).
Normalized Adjusted EBITDA margin	Normalised Adjusted EBITDA divided by Revenue
Operating Free Cash Flow	Normalized Adjusted EBITDA minus (a) additions to intangible assets and (b) development and maintenance capital expenditure, excluding additions to satellite related capital work-in-progress
Cash Conversion Ratio	Operating Free Cash Flow divided by Normalized Adjusted EBITDA
Discretionary Free Cash Flow' ('DFCF')	Net cashflow from operations less (a) advances from customers on long-term capacity contracts (e.g., T4-NGS), (b) development and maintenance capital expenditure, including additions to intangible assets but excluding additions to satellite related capital work-in-progress, (c) investments in associates net of any dividends received and capital returned, (d) net finance costs, and plus (e) proceeds from disposals of assets.
Normalized Net Income	Profit attributable to the Group's shareholders, adjusted for material, one-off items recorded during the current and comparative periods that would otherwise distort the underlying, like-for-like performance of the business. FY 2022 Normalised Net Income of USD 106 million adjusts for one-off impairment expenses relating to the Group's equity-accounted joint-venture in Brazil (USD 41 million). FY 2021 Normalised Net Income of USD 81 million has been adjusted for one-off costs relating to the prior year debt refinancing (USD 7 million) and IPO related costs (USD 4 million).
Normalized Net Income margin	Normalized Net Income divided by Revenue

Who we are





8th

largest satellite operator in terms of revenue



4 billion

people within mobile coverage



Preferred partner

for satellite solutions to the UAE Government



No. 1

satellite broadband provider in Africa



150+

countries covered by Yahsat and Thuraya satellites



1 billion

people within broadband coverage



100+ million

viewers on Yahlive



50%+

of Emirati workforce

Yahsat's journey to date





Business lines focused on network services

Combining both fixed and mobile services^[1]





Infrastructure

Managed Solutions

Mobility Solutions

Data Solutions

Broadcast







Narrowband services

using L-band to

various sectors (Gov.,

enterprise, consumer)







SES JV providing

direct-to-home

television broadcast

Leasing of critical satellite capacity to the UAE government, and C-band to other operators

UAE Government and UAEAF (Capacity Services Agreement)

55%

Value added (O&M. consultancy) and managed satellite connectivity solutions

UAE Government, UAEAF. UAE Government and related entities, other UAE-based FSS

customers

21%

19%

230k+ active subscribers

· 395 active global roaming

Broadband, backhauling to MNOs, corporate networks and WIFI hotspots

5%

- 22k+ subs. in MEA / Southwest Asia
- 20+ VNO /enterprise customers

• 100mn+ viewers in MENA and

n/a

West Asia

UAE Gov. + GREs generated c.74% of FY 2022 total revenues

Revenue of USD 433 million with 60% Adjusted EBITDA margin and negative net debt in FY 2022

1. All data presented for FY 2022; 2. Yahsat 20% stake in Brazil JV (HPE) and 65% stake in YahLive JV are not consolidated and accounted for as associates. Yahsat, by contractual agreement, does not control the day-to-day financial and/or operating policies of the Yahliye JV.

agreements

28

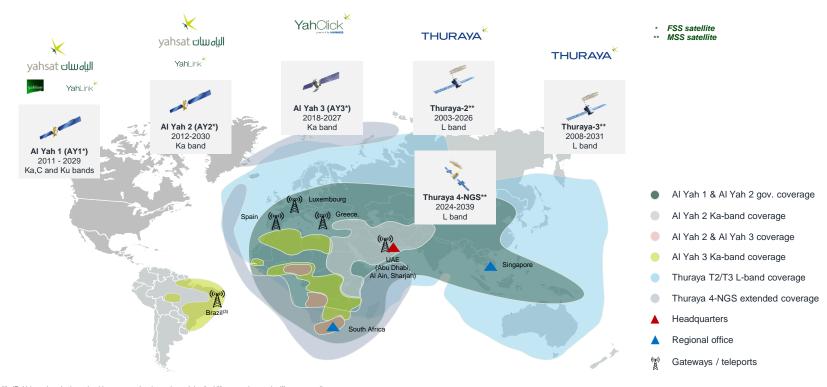
Diversified narrow and wideband frequency portfolio



	←	MSS ← FSS ←										
	L	S		С		Х		Ku		Ka		
Frequencies	1GHz – 2GHz	2GHz – 4GHz	4	GHz – 8GHz		8GHz – 12GHz 12 GHz – 18G		12 GHz – 18GHz		12 GHz – 18GHz 27		27GHz – 40GHz
Business Line	THURAYA Yahsat ulualil	NA		Yah Link		NA		yahlive	Yah	Slick yahsat almoul		
Applications		Government and nilitary mobility Handheld roice Land mobile data M2M/IoT solutions Maritime and Aero		Video Enterprise data (i.e. backhaul, trunking, banking, etc.)		Military solutions Radar systems Air traffic control Maritime vessel traffic control Defence tracking Vehicle speed		Video Enterprise data (i.e. backhaul, trunking, banking, etc.) In-flight connectivity Maritime VSAT1		Secure government and military capacity and solutions Enterprise data (i.e. backhaul, trunking, banking) Enterprise networks Consumer broadband / hot spots		
	₹4j C	connectivity			P	detection for law enforcement			**	In-flight connectivity Maritime VSAT		

Fleet and coverage overview





Note:

- · Estimated end of life (EoL) based on the latest health reports and estimated remaining fuel life, assuming no significant anomalies occur
- · Information presented as at end of 2022. Map excludes uplink beacon stations in UAE, Saudi Arabia and Qatar
- . Brazil gateway / teleport owned and operated by the Group's HPE JV with Hughes

